



Investors Day

15 September 2026

TOKIĆ | G R O U P



Tokić Group

Program

- Business Performance & Financial Results H1 2026
- 2026 Progress & Priorities

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Ivan Šantorić

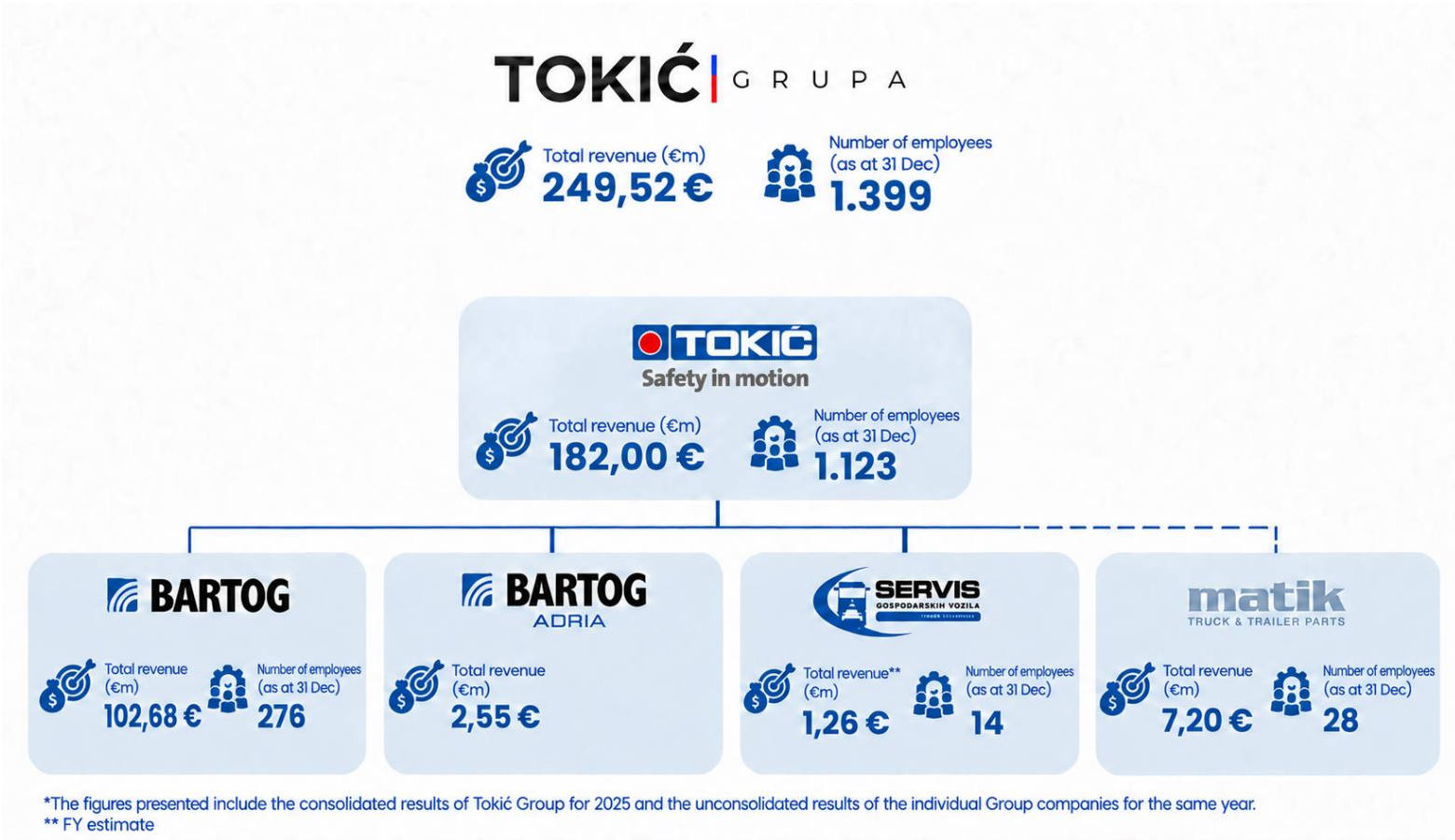
President of the Management Board, CEO



Dražen Jurković

Member of the Management Board, CFO

Organisation and ownership

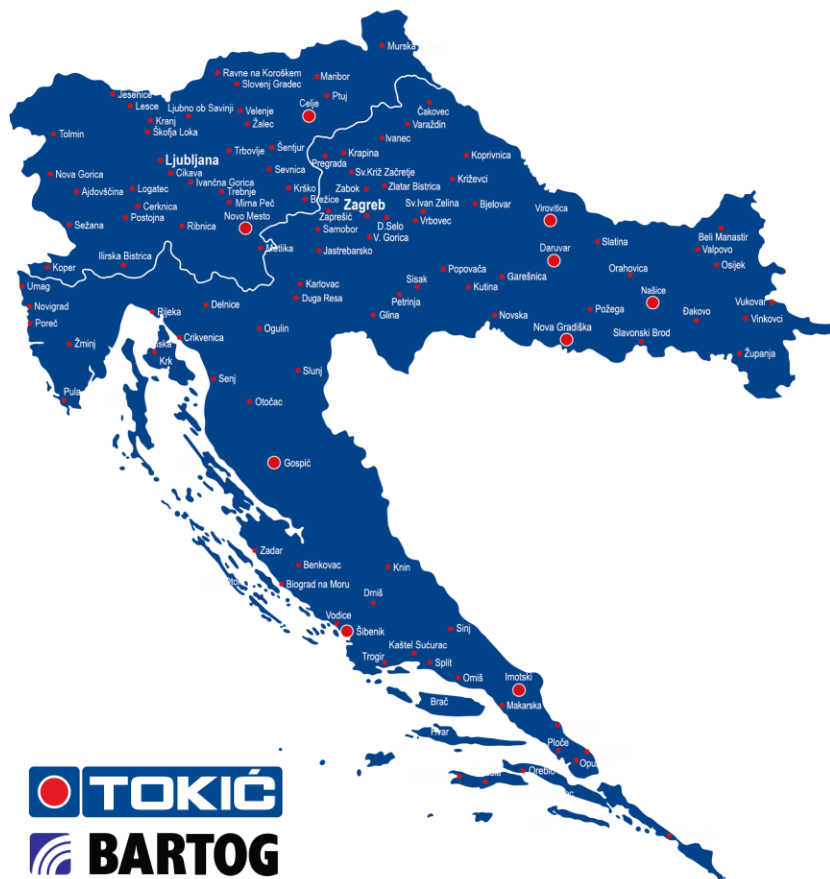


Ownership structure

Top 10 shareholders hold 87,8% of shares

TOKIĆ – Rast i razvoj d.o.o.	71.71%
Erste Plavi OMF A	6.11%
Erste Plavi OMF B	2.34%
OTP banka d.d.	1.73%
NEK decommissioning fund	1.23%
Raiffeisen OMF A	1.23%
Raiffeisen DMF	1.18%
TOKIĆ d.d. (treasury)	0.84%
Erste Plavi Expert	0.81%
OTP index fund	0.63%

No.1 IAM Distributor | CRO-SLO Market



Revenue
250 mil. EUR

With sustainable and continuous growth

Sales force
1.400 employees

+760 sales representatives

Loyalty program
250.000 members

Unique private buyers

Product range
300.000 unique parts

Over 1 000 000 including external stock

Education
20 training programs

Own technical education centre - TEC

Experience
35 years

With tradition of excellence

The largest network
120 stores

To the highest standards

Portfolio
300 brands

Globally recognized

Service network
70 workshops

Premium franchises (ACC&BHS)

Overview of Tokić Group business performance H1-2026

Sales revenue

125,3m

H1 2025: 112,1m

+11,8%

revenue growth

Gross margin

44,5m

H1 2025: 39,1m

+13,7%

35,5% (+61 bps)

EBITDA

9,4m

H1 2025: 8,4m*

+11,3%

margin 7,4%

Net profit

2,7m

H1 2025: 2,5m

+6,4%

norm. +30,2%

Operating cash flow

6,5m

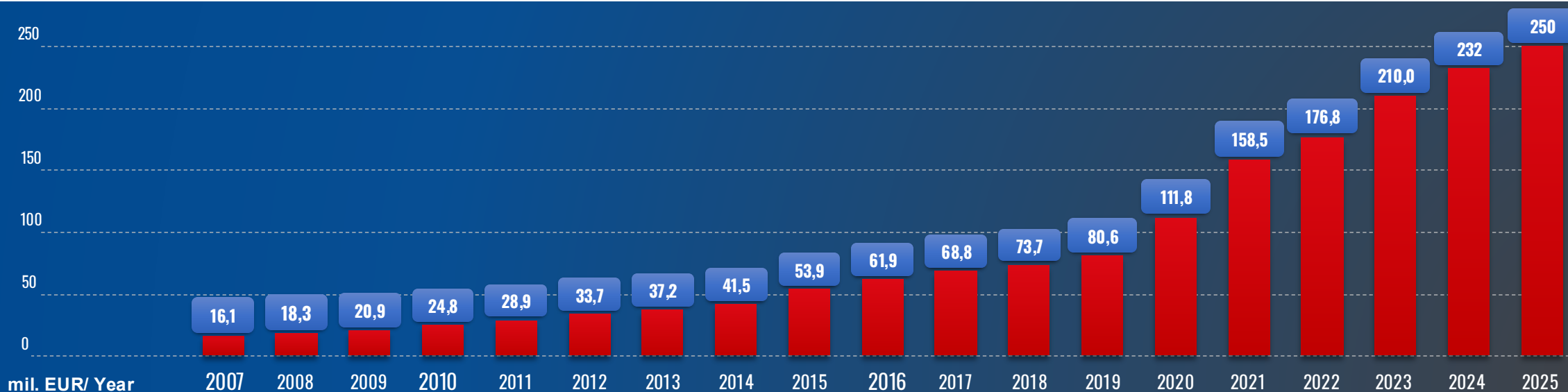
H1 2025: 1,7m

+4,8m

improvement

Business growth through strategic investments & development

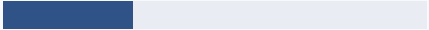
Expansion of sales network - investments in logistics - technology development - acquisitions



Revenue Segmentation Overview

H1 2026 vs H1 2025

BY MARKET

		000 EUR	Δ '26/'25
Croatia		79.022	+13,8%
Slovenia		38.591	+11,2%
Third countries		5.898	-10,3%
Sales revenue		123.511	+11,5%

BY PRODUCT GROUP

		000 EUR	Δ '26/'25
Spare Parts		99.119	+11,0%
Tyres		24.392	+13,9%
Sales revenue		123.511	+11,5%

BY SALES CHANNEL

		000 EUR	Δ '26/'25
Retail		112.050	+14,1%
Wholesale		5.563	-7,1%
Exports		5.898	-10,3%
Sales revenue		123.511	+11,5%



Revenue Segmentation Overview

H1 2026 vs H1 2025

BY PRODUCT PROGRAM

		000 EUR	Δ '26/'25
Passenger vehicle		103.404	+10,3%
Commercial vehicle		13.126	+24,9%
Agricultural		2.498	-0,6%
Motorcycle		3.080	+15,3%
Industrial		1.148	+21,0%
Nautical		255	-19,5%

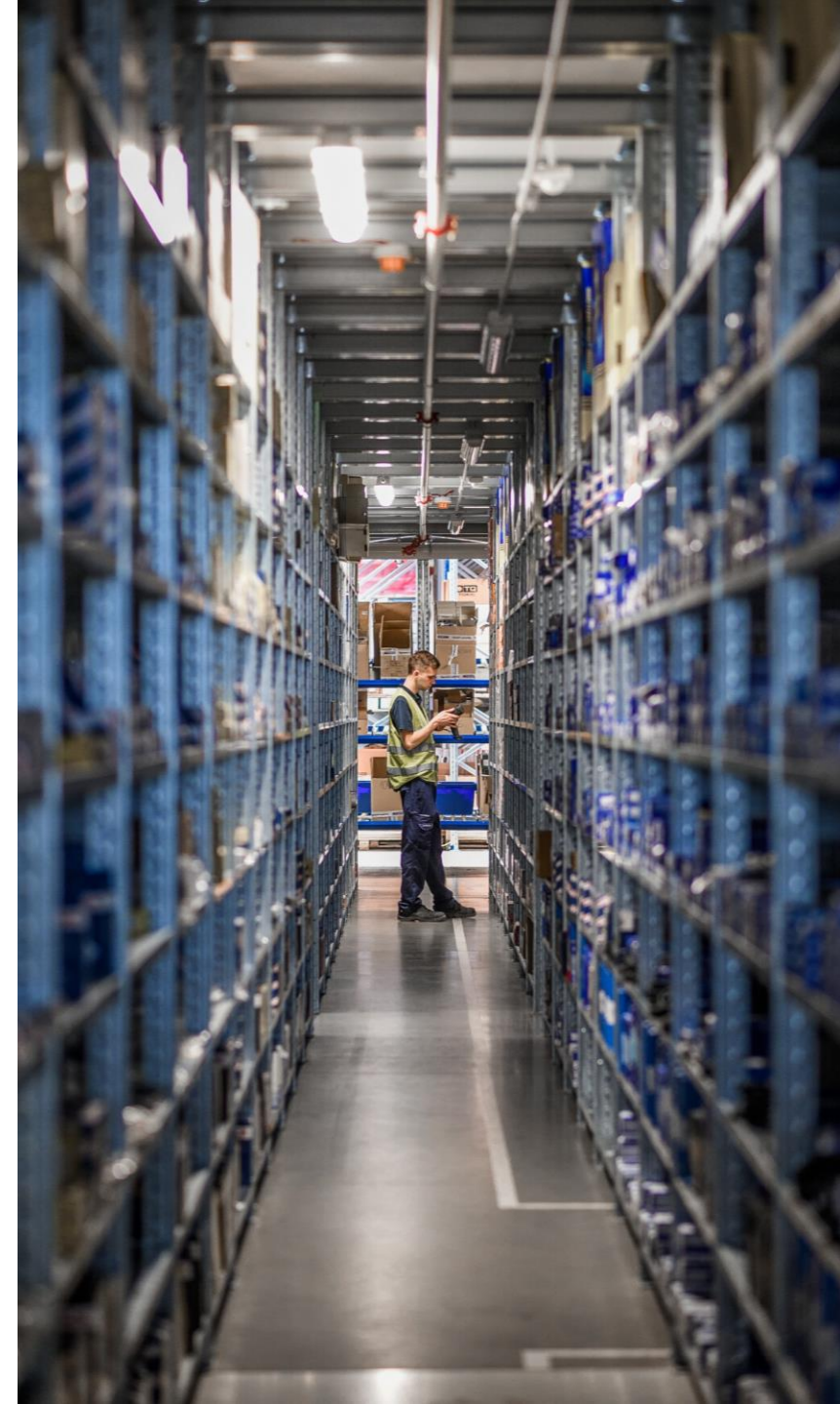
Sales revenue

123.511 +11,5%



SERVICES

		000 EUR	Δ '26/'25
Revenue services		1.776	+31,3%



Profitability of the Group - gross margin is growing, operating costs follow

TOKIĆ GROUP			
IN EUR '000	1.-6. 2026.	1.-6. 2025.	2026/2025
Sales revenue	125.286	112.085	11,8%
Gross margin	44.465	39.099	13,7%
Gross margin (%)	35,5%	34,9%	61 bp
Total revenue	126.649	113.200	11,9%
Personnel expenses	(22.921)	(19.971)	14,8%
Other operating expenses	(13.535)	(11.820)	14,5%
EBITDA	9.372	8.423	11,3%
EBITDA margin (%)	7,4%	7,4%	-4 bp
Normalized EBITDA*	9.372	8.415	11,4%
Normalized EBITDA (%)	7,4%	7,4%	-3 bp
Depreciation and amortization	(5.296)	(4.337)	22,1%
Net finance result	(775)	(928)	-16,5%
Net profit	2.673	2.512	6,4%
Net profit margin (%)	2,1%	2,2%	-11 bp
Normalized net profit**	2.673	2.052	30,2%
Normalized net profit margin (%)	2,1%	1,8%	30 bp

- Strong growth of core business due to rising volumes, as well as investments in the sales network
- Retail growth and focus on procurement leads to higher gross margin, while OPEX follows business expansion

Group Balance Sheet - H1 2026

Assets

Total assets

2025		171,5
1H'26		168,0

Non-current assets

2025		41,0
1H'26		40,7

Current assets

2025		130,5
1H'26		127,3

Equity & Liabilities

Shareholders' equity

2025		52,8
1H'26		54,0

Non-current liabilities

2025		34,4
1H'26		33,4

Current liabilities

2025		84,2
1H'26		80,7

Liquidity & Debt

Cash

2025		18,8
1H'26		7,6

Net debt excl. leases

2025		26,8
1H'26		27,2

Net debt incl. leases

2025		49,1
1H'26		49,0

Total assets declined 2%, as stable non-current assets were offset by lower current assets - inventories and trade receivables increased in line with business growth, more than offset by a lower cash balance following debt repayment.

Equity increased 2% on H1 net profit, while both non-current and current liabilities declined, as higher trade payables - in line with growing inventory and business activity - were more than offset by repayment of financial debt.

Gross debt (excl. cash and leases) was reduced by 23%, funded by operating cash generation and available liquidity used to repay short-term loans; net debt incl. leases remained essentially flat.

Solid H1 performance supported by strong business fundamentals

Consolidated revenue up 11.8% YoY , normalised EBITDA up 11.4% and normalised net profit up 30.2%, achieved alongside debt reduction and a healthy balance sheet

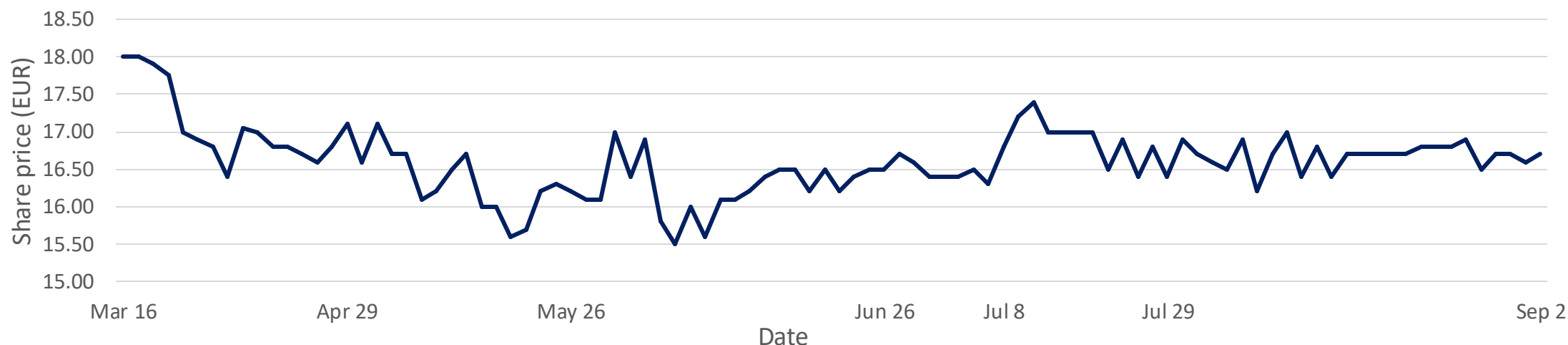
Cash flow and working capital H1 2026 vs H1 2025 - Seasonal Dynamics

TOKIĆ GROUP			
IN EUR '000	1.-6. 2026.	1.-6. 2025.	2026/2025
Cash flow from operating activities	6.509	1.675	289%
Cash flow from investing activities	(2.292)	(2.775)	-17%
Cash flow from financing activities	(15.413)	(1.568)	883%
Net increase/(decrease) in cash	(11.195)	(2.667)	320%
Cash at the end of the period	7.632	2.176	251%

TOKIĆ GROUP			
IN EUR '000	30.06. 2026.	31.12.2025.	2026/2025
Inventories	84.255	75.951	11%
Trade receivables	27.144	23.951	13%
Trade payables	43.095	38.164	13%
Net working capital	68.304	61.738	11%
Days Inventory Outstanding	189	169	20
Days Sales Outstanding	39	35	4
Days Payable Outstanding	97	85	12

- The rise in operating cash flow reflects a more favourable working capital swing than in H1 2025, as well as rise in sales & profitability
- The financial cash flow predominantly reflects loan pay-offs
- The increase in working capital and inventories is the result of network expansion combined with organic growth and a significant seasonal effect.
- Increase in days outstanding reflects mid-year seasonality

Stock performance



Despite delivering solid H1 2026 results across revenue, profit and cash flow, TOKIĆ shares still trade well below our IPO price. With the new LDC, implemented ERP, acquisitions and branch expansion in motion - now is a great time to invest.

- Mar 16 - CROBEX index
- Apr 29 - Q1 results release with LDC notice
- May 26 - Buyback program
- Jun 26 - Dividend payout 1.5 m EUR
- Jul 8 - LDC agreement signed
- Jul 29 - H1 results release
- Sep 2 - Acquisition notice

Strategy Delivered. Accelerating Growth Trough 2026



Aquisition

SAG Slo d.o.o.

Expansion, export,
commercial vehicles...

Sales & Network

Expansion

New stores, new suppliers,
specialized fairs, educations...

Technology

New ERP

Operational efficiency,
scalability, traceability...

Logistics

New LDC

Regional impact,
profitability, service level...

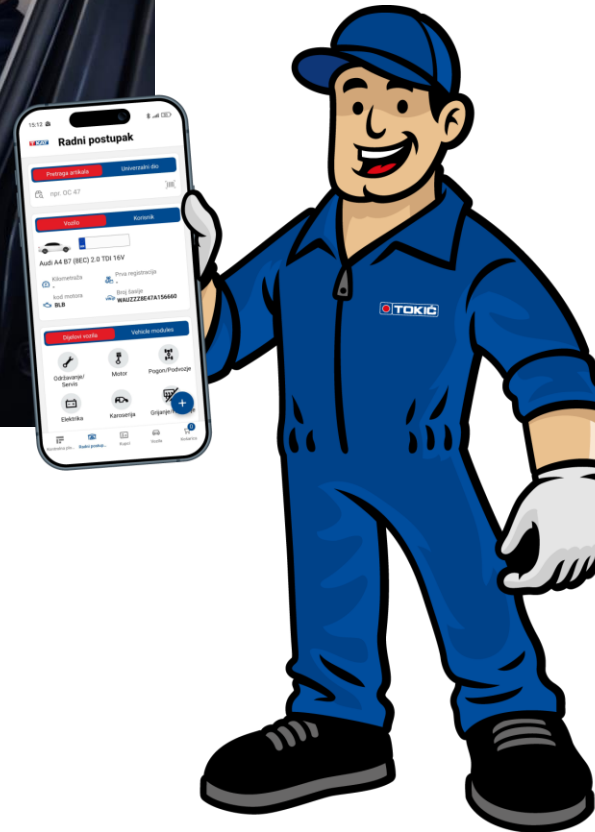
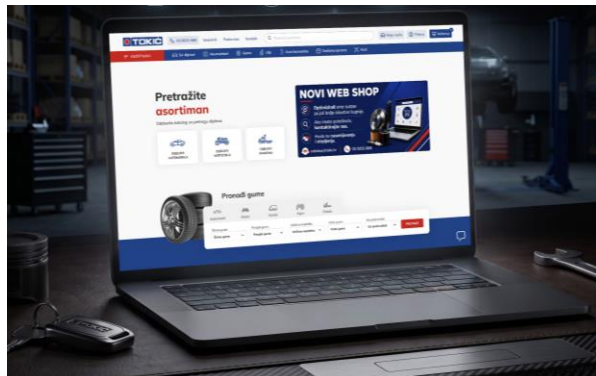
Regional Growth with Heavy-Duty Program Strengthening



ACQUISITION SAG SLO d.o.o – Matik

- ✓ Three locations – Ljubljana, Maribor and Koper
- ✓ €7.2 million revenue generated in 2025
- ✓ More than 55 years of industry experience (30 years in Slovenia)
- ✓ Established market position
- ✓ Signing of a binding agreement for the acquisition of Swiss Automotive Group (SAG) operations in Slovenia (Matik)
- ✓ Strengthening regional presence through local expertise

Building the Technology Foundation for Future Growth



TECHNOLOGY Rollout of the new ERP system

- ✓ Implemented new ERP system
- ✓ Leading in digitalization through new tools for customers:
 - new TokiĆ Webshop
 - New TKAT App for professional customers
 - Remote diagnostics service
 - Bartog loyalty App launched
- ✓ TEC to become European educational centre
- ✓ Further AI integration in service products, supply chain and business operations

New stores, suppliers, specialized fairs, education

SALES & NETWORK Expansion through market presence



- ✓ 4 new stores opened, and 6 relocations in 2026
- ✓ TOKIĆ is an ultimate partner in the fast-growing fleet-market
- ✓ Tools, equipment & diagnostic regional specialized Fairs
- ✓ Elevated Sales Capability Through Sales Force Training
- ✓ ACC - Leading workshop concepts
- ✓ New stores to reallocate – Stupnik, Velika Gorica, Zelina and Zaprešić
- ✓ Best Buy Award 2026/2027

Unlocking New Growth, Expanding Strategic Partnerships



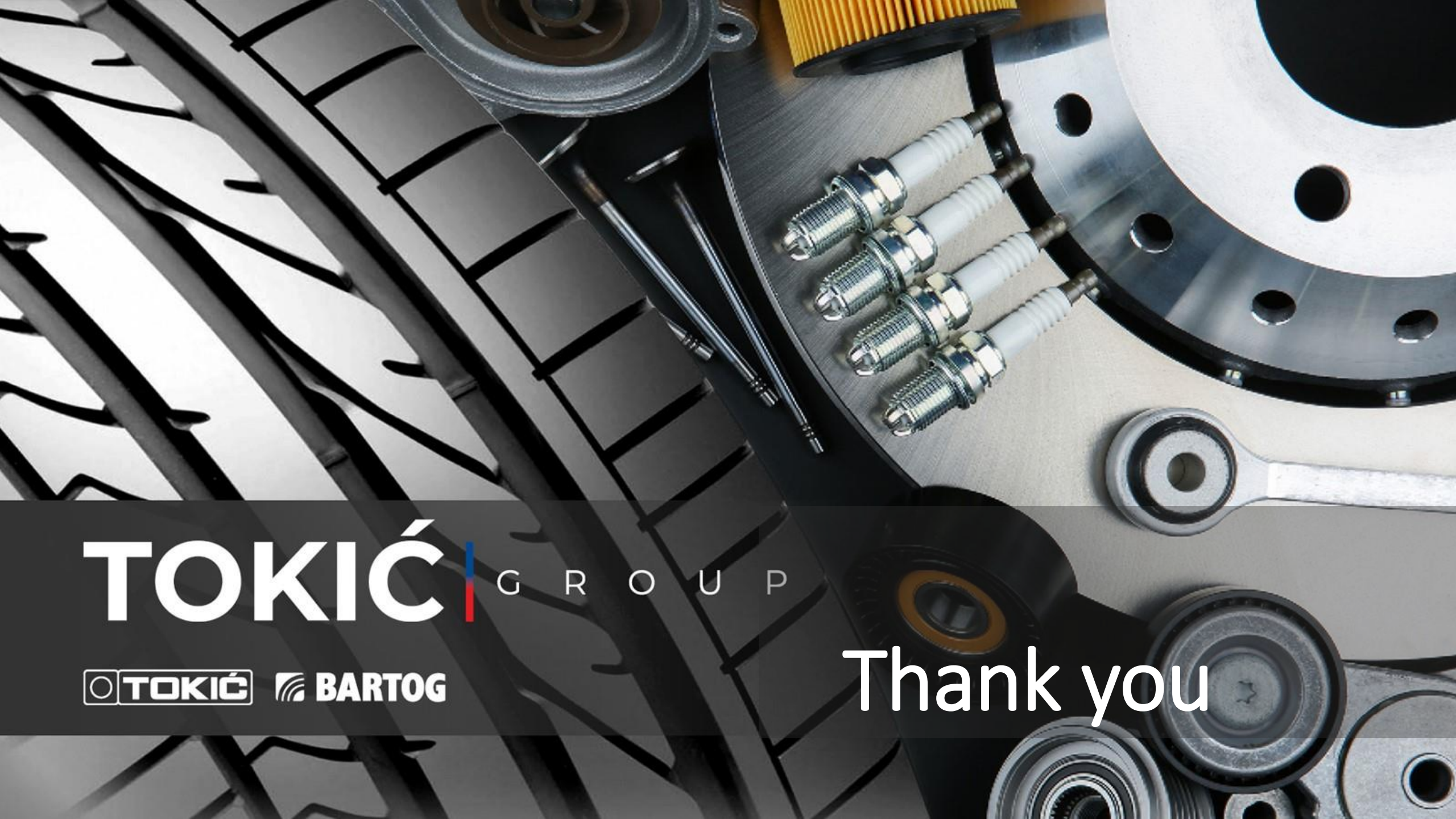
LOGISTICS New Highly Automated LDC in Sv. Helena

- ✓ 40,000 m²
- ✓ 45 inbound and outbound loading docks
- ✓ Over 45.000 pallet locations
- ✓ SSI Schaeffler - Rackbot automatization & conveyer system
- ✓ BREEAM Excellent certification

- ✓ Site preparations underway
- ✓ Contracted automation system suppliers
- ✓ 15 mil. EUR investment



Questions & answers



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Thank you